Professional	Learning Communities (PLCs) and the Four Critical Questions
What do students	 A PLC is characterized by the belief that the fundamental purpose of the school is student learning.
need to know and be able to	 In a PLC, all staff members believe that all students can and will learn. They demonstrate high expectations for all students.
do?	 A PLC immerses teams of teachers in curriculum and professional development, building a shared knowledge about what students need to know and be able to do.
	 A PLC establishes, supports, and strengthens high-performing collaborative teams that work interdependently toward common student achievement goals.
	 A PLC supports teams as they clarify the essential outcomes that students need to learn for each unit of study.
	 In a PLC, collaborative teams meet regularly. They focus their time on discussing student performance and teaching strategies. They maximize their time together through the use of ground rules and norms.
	 In a PLC, all staff members feel that they have a responsibility to support school improvement and they feel involved in the decision-making processes of the school.
How will we know when they	 In a PLC, teams of teachers develop and use common formative assessments to monitor student progress on essential outcomes. These assessments are aligned with local and state assessments.
have learned it?	 Teachers have developed a common understanding about what characterizes student performance that is proficient and student performance that is not proficient.
What will we do when they	 In a PLC, teachers use formative assessments and other sources of data to identify students who are in need of extra time and support.
haven't learned it?	 In a PLC, if a student is having difficulty learning, there is a school-wide systemic response to provide extra time and support to that student. Intervention is not left to the individual teacher.
	 In a PLC, interventions are carefully matched to the individual needs of students.
	 In a PLC, there is a system in place to make sure that all interventions are frequently monitored and evaluated to determine if they are having a positive effect. Ineffective interventions are modified or discontinued.
What will we do when they	 A PLC provides all students with a rigorous and challenging academic program. Pre-assessment strategies are used to determine if students already know content. Advanced
already know it?	instruction and materials are then provided for these students.